

School name: Spon Gate Primary School

Covid-19: Operational Risk Assessment.

National Lockdown January 2021

Covid19 Operational Risk Assessment – National Lockdown January 2021

Coventry School Partnership: Covid19 Operational Risk Assessment – National Lockdown January 2021 (Version 3)

1. Introduction:

Coventry's Partnership of schools have agreed a collaborative and consistent approach to secure the ongoing safety of pupils, staff and the community throughout the Pandemic.

In reviewing this guidance in the context of the National Lockdown announced on 4th January 2021, the Local Authority has had regard to advice from both the Health and Safety Executive and Government. It has noted that the Government has made clear that their advice "does not supersede any legal obligations relating to health and safety, employment or equalities and it is important that as an employer you continue to comply with your existing obligations". Health and safety: responsibilities and duties for schools Consequently, Health and Safety Legislation continues to take precedence.

This risk assessment guidance:

- Sets out the current context and statutory health and safety obligations
- Reflects the principles set out in Coventry schools Covid-19 Re-set and Recovery Plan in March 2020, which have not changed
- Sets the context for reviewing a risk assessment to "break the chain of transmission" of the disease within the school context, taking into account the Government's guidance issued on
- Provides an exemplar risk assessment that can be adopted and adapted to any educational setting
- Incorporates hyperlinks to sources of helpful information and resources

What is the risk? Covid19 is an infectious disease recognised internationally as a pandemic, the transmission of which must be controlled. Whilst it is reported that the impact of the virus has not changed since March 2020, increased social contacts and the new variant have combined to significantly increase transmission rates. Improved access to testing, including lateral flow tests has identified asymptomatic cases (no symptoms) within the community, that if not isolated early present a further transmission risk, which needs to be controlled as far as is practicably possible.

The National Lockdown aims to mitigate the risk of spiralling transmission rates (reduce the R) by minimising social contact across the Country, not in individual organisations. The Government's rationale for schools remaining partially open (special schools and Alternative Provision are expected to remain fully open) is to provide face to face teaching to vulnerable children and the children of critical workers. For vulnerable children the decision is a balanced risk judgement based on safeguarding, mental health and academic progress. Research from the Lockdown in March 2020, identified that vulnerable children including those with SEND were disproportionately impacted by not being in school. Provision for the children of critical workers is intended to ensure that services can continue to operate, including education, health and social care. For details see: Actions for schools during the coronavirus outbreak and Children of critical workers and vulnerable children who can access schools or educational settings. It is noted that the children of critical workers guidance was revised on the 8th January 2021 to "clarify that parents and carers who are critical workers should keep their children at home if they can".

This risk assessment therefore continues to focus on actions that are **reasonably practicable** to implement, that will reduce the risk of transmission of Covid19 within the school community.

<u>Who is responsible?</u> The employer is responsible for making sure that risks, particularly the risks to staff and pupils, are managed so far as is reasonably practicable. For maintained schools the employer is Coventry City Council, for Academies it is the Academy Trust.

Whilst it is recognised that the employer cannot delegate the overall legal accountability for the health and safety of employees; the day-to-day running of the school including responsibility for the health and safety of staff and pupils is ordinarily delegated to the head teacher and school management team.

Reference: https://www.hse.gov.uk/services/education/sensible-leadership/school-leaders.htm

2. Overview of Actions required for safe methods of working:

- Put in place sensible and proportional approaches to minimise the risk of Covid19 transmission to staff, pupils and visitors whilst in school.
- Communicate the risks and required safe methods of working to all building users and monitor compliance
- Ensure that staff (employees) have the relevant information and training to manage risks on a day to day basis, including access to competent health and safety advice where needed and that they understand their personal responsibility for their safety and the safety of others.
- Check that the control measures have been implemented and remain appropriate and effective.
- Ensure that the control measures are monitored throughout the day and reviewed where necessary.

2.1 Key message:

Good health and safety is about keeping things simple, being proportionate and focusing on the real (substantive) risks. Procedures should be clear and concise with assessment of risk being practical. Good leadership is about getting the balance right on managing risk rationally, it is not about trying to eliminate it altogether.

2.2 What leaders need to do:

- Ensure that the school is following the employer's health and safety policy and has effective arrangements for managing the health and safety risks at the school.
- Maintain effective communications with employers, governors, and the school workforce, and give clear information to pupils and visitors, including contractors, regarding any significant risks on site.
- Make sure that the staff have the appropriate training and competencies to deal with risks in their areas of responsibility.
- Consult and work with recognised TU safety representatives/employee representatives and safety committees. It is a legal requirement that employers must consult with the health and safety representative selected by a recognised trade union or, if there isn't one, a representative chosen by staff
- Make sure that staff understand their responsibilities and know how to access support and advice to help them manage risks responsibly.
- Provide visible leadership to the whole school so that staff feel motivated, supported and empowered to focus on the things that really matter.

See: https://www.hse.gov.uk/services/education/sensible-leadership/leadership-test.pdf

3. Locally agreed Principles:

Coventry schools Covid-19 re-set and recovery Plan' May 2020 set out agreed principles to secure the wider reopening of schools. The following five principles remain relevant during the current lockdown period.

The safety of everyone in school is paramount

- A consistent and co-ordinated approach and communication will be maintained across the Coventry school system
- The absolute focus on encouraging all eligible vulnerable children to return to school will be maintained alongside provision for children of critical workers
- Adherence to social distancing will be maintained as far as practicably possible in all classroom and school environments
- School organisational planning will minimise the number of pupils that each staff member has contact with

4. What we know:

The World Health organisation (WHO) confirms that data from published epidemiology and virologic studies provides evidence that COVID-19 is primarily transmitted directly from symptomatic people (those infected with Covid19 displaying symptoms) to others who are in close contact with the infected person. Respiratory droplets are passed on directly through coughing and sneezing, or indirectly by contact with contaminated objects and surfaces, where the virus may be transferred from the surface to the hand and then the face - eyes, nose or mouth. It is understood that people can be infectious before their illness starts. It is now evident that infection can be asymptomatic (no symptoms) thereby presenting a higher risk of unintentional transmission. Therefore, to minimise the risk of transmission, settings must put into place effective infection protection and control. Ensuring appropriate social distancing in school and meticulous hand hygiene practice all serve to reduce risk significantly.

The hierarchy of controls: if properly implemented will substantially reduce the risk of transmission of infection.

These include:

Exclusion:-

- Minimising contact with individuals who are unwell by ensuring that those who have coronavirus symptoms, or who have someone in their household who does, do not attend childcare settings, schools or colleges. Covid19 tests for symptomatic household member/s to confirm or negate a diagnosis should be promoted.
- Clinically extremely vulnerable individuals will receive a letter from the NHS or a medical specialist and are advised to shield and not to work outside the home.
- Clinically vulnerable individuals who are at higher risk of severe illness (for example, people with some pre-existing conditions as set out in guidance). Clinically vulnerable staff can continue to attend school where it is not possible to work from home, but must maintain good prevention practice in the workplace and home settings.

Hygiene:-

- A stringent cleaning regime should be in place <u>COVID-19</u>: <u>cleaning in non-healthcare settings</u>. At the highest level this could follow the advice set out in: <u>Covid-19-decontamination-in-non-healthcare-settings</u>
- Frequent cleaning and disinfecting of objects and surfaces that are touched regularly (touch points), should be undertaken using standard cleaning products or antiseptic wipes, both of which kill the virus. This may require settings to enhance cleaning capacity. It should be recognised that cleaners and caretakers provide the frontline in protecting everyone in school, but health and safety is everyone's responsibility so cleaning tasks may be undertaken by any member of staff as appropriate.
- Socialising hygiene routines including regular hand-cleaning regimes washing hands thoroughly for 20 seconds with running water and soap, drying them thoroughly or using alcohol hand rub or sanitiser

- ensuring that all parts of the hands are covered. Identify specific situations when additional handwashing is required
- Ensuring good respiratory hygiene by promoting the 'catch it, bin it, kill it' approach with follow up handwashing and cleaning/wiping of any contaminated area followed by safe disposal of waste
- Maximise natural ventilation and access to the external learning environment, whilst maintaining a comfortable working temperature within school see: <u>air conditioning and ventilation during the</u> coronavirus outbreak

Social Distancing:-

- Secure social distancing whenever practicably possible, through footfall management and planned supervised movement throughout the school building
- Regulate entry so that the premises do not become overcrowded at any point and no 'pinch points' are experienced at ingress or egress
- Where it is possible to remain 2 metres apart, use floor markings/signage to mark the distance and facilitate compliance, particularly in corridors, hand cleaning areas, toilets and internal and external communal break areas
- Ensure the environment (such as classroom layout) and timetables are conducive with social distancing
 remove all clutter and non-essential resources
- Minimise social contact by forming small fixed groups of staff and children and avoiding movement between or blending of groups whenever possible
- Where face-to-face contact is essential, this should be kept to 15 minutes or less whenever possible, contact should be side by side.
- Social distancing is not required in an emergency situation, e.g. medical emergency, fire evacuation
 etc. PPE should be used in a medical emergency if time permits (a first aid supply of PPE is provided to
 all schools to secure an individual emergency situation, for example a sudden illness that may be
 Covid19 symptomatic of a child or staff member in school)

Lateral Flow Testing:-

Take active steps to identify asymptomatic cases within the school community, though the promotions of regular (at least weekly) community or on-site lateral flow testing for all staff and pupils year 7 and above, adhering to the <u>Mass asymptomatic testing: schools and colleges</u> safe operating procedures if based in school.

5. Summary:

These underlying principles are the key focus for organising all aspects of the school day and need to be built into the operational routine. A model Covid19 operational risk assessment has been developed for City-wide use, which is pre-populated with generic safe methods of working. If adopted, this will need to be adapted to each specific setting. In addition to infection control, the risk assessment template and supporting resources extends to support additional health and safety considerations related to the consequences of Covid19 specifically:

- Securing provision for SEN balancing the risk of allowing external visitors into school with the duty of best endeavours to provide
- Health and safety audit of the school building checklist for use by class teachers (HSE) to ensure that the overall building is safe to use in terms of trips, falls, lighting, electricity hazards etc.
- Staff audit and recovery plans for absence of leadership, teachers, non-teaching staff, cleaners, first-aiders and DSL
- Communicating with parents, staff, visitors and the general public
- Supporting the mental health and well-being of everyone in school

Delivering remote learning at an equivalent level to school attendance

6. Key resources and references:

Actions for schools during the coronavirus outbreak
Children of critical workers and vulnerable children who
can access schools or educational settings
Mass asymptomatic testing: schools and colleges
air conditioning and ventilation during the coronavirus
outbreak

School attendance: guidance for schools

Disapplication notice: school attendance legislation changes

COVID-19: cleaning of non-healthcare settings keeping children safe in education letters-to-clinically-extremely-vulnerable-people Covid-19-advice-for-pregnant-employee COVID-19: cleaning in non-healthcare settings
Covid-19-decontamination-in-non-healthcare-settings
staying at home and away from others (social
distancing)

Health and safety risk checklist for classrooms
E-bug posters

Coronavirus (COVID-19): implementing protective measures in education and childcare settings
Coronavirus (COVID-19): implementing social distancing in education and childcare settings

Model COVID-19: Operational risk assessment for National Lockdown

Assessment conducted by:	Jamie Wingrove	Job title:	Headteacher	Covered by this assessment:	Staff, pupils, contractors, visitors, volunteers
Date of assessment:	January 2021	Review interval:	Monthly	Date of next review:	February 2021

Risk matrix

	Risk	rating		Likelihoo	od of occurrenc	e	
H	igh (H), Medi	um (M), Low (L)	High (very likely)	Medi	um (possible)	Low (remote)
Activity	Risk rating prior to action (H/M/L)	Control measures		In place? (Yes/No)	Additional co	ontrols	Residual risk rating (H/M/L)
	• •	oach for pupils and staff to return to scl					
Health and safety risk assessments have not been reviewed. The health and safety audit is overdue.	High	 Health and safety audit conducted by n Governor Classroom audits undertaken using the risk checklist for classrooms Risk assessments are updated or under reopens, mitigation strategies are put in communicated to staff with appropriate Different areas of the school Procedures for when pupils and staff Planned movement around the school and lunch times Delivering aspects of the curriculum, subjects and where shared equipmen 	ominated staff and HSE Health and safety taken before the school into place and e training covering: enter and leave school of during lesson, break especially for practical		Termly Health & sinspections (last to 02.10.2020) Specific COVID-19 assessment under shared with staff note	undertaken 9 risk rtaken and	Low

Statutory compliance has not been completed due to the availability of contractors during lockdown	Low	 All statutory compliance is up to date. Where water systems have not been maintained throughout lockdown, chlorination, flushing and certification by a specialist contractor has been arranged. 		Low
1.2 First Aid/Designated S	Safeguarding Lea	ads		
The lack of availability of designated First Aiders and Designated Safeguarding Leads may children's safety at risk	High	If the DSL is not on site because of operational challenges, the following cover arrangements are in place: a trained DSL (or deputy) from the school will be available via phone or online video, e.g. working from home access to a trained DSL from a partner school, will be available via phone or online video Where a trained DSL (or deputy) is not on site, a senior leader should take responsibility for coordinating safeguarding on site.	The DSL is onsite most days and is available via phone when off site. On the days that the DSL is not onsite, the (trained) Deputy DSAL is available Support staff are onsite on a rota basis to support face to face learning for critical worker families and vulnerable children. There is always at least one trained first aider onsite at all times	Low
2. Determining the num	nber of pupils t	that can be accommodated within the school infrastructure		
2.1 Organisation of teach	ing spaces and c	ommunal areas		
Classroom sizes will not allow adequate social distancing	High	 Classroom size capacity audit undertaken using social distancing measure of 2m – maximum number of people (children and adults) determined Timetables and staffing model determined to secure curriculum delivery for class-group size Classrooms are re-modelled, with chairs and desks in place to allow for social distancing. Any surplus furniture including 'spare' chairs are removed if possible and area de-cluttered Clear age appropriate signage displayed in classrooms promoting social distancing see: E-bug posters 	Classrooms have been reorganised to accommodate critical worker families and vulnerable children. Each child has a forward-facing desk Bubbles do not mix at any time Each classroom can accommodate up to 9 children. Should the bubble	Medium

		 Ensure class groups and staff stay together consistently and do not mix or blend with other groups 	size exceed this number, the partition walls will be opened to create a larger area	
Bubble sizes are not supporting the principle of minimising the number of social contacts in school, because they are too big and overlap	High	 Teaching groups ('bubbles') are as small as possible, and maximise the distance between pupils; between pupils and staff and between adults. A full-size mainstream classroom this is likely to safely accommodate circa 15 pupils Arrangements to safely support pupils requiring individual support and intervention are in place supported by a pupil specific risk assessment Arrangements to maintain consistent groups of staff and pupils as far as is practicably possible are in place Securing consistency of groups in EYFS and reception/Year 1 recognises that because of their age or cognition, children cannot practice social distancing. Small consistent groups provide an additional protective measure. The timetable in structured and non-structured times strictly limits the interaction and the sharing of rooms and social spaces between groups as much as possible. Teachers and staff can operate across different groups if necessary, to secure capacity and deliver a broad curriculum, but must observe social distancing to reduce the risk of transmission between bubbles if possible Gatherings e.g. assemblies must not involve more than one bubble 	See above The school is currently operating three bubbles, none of which exceed 15. The bubbles each have separate entrances and routes within school and each has its own identified play space A fortnightly rota has been established to enable consistency of staffing Staff advised to support children from a distance. Where this is not possible, staff should minimise contact, should provide support from behind or from the side and should wear a face shield	Medium
Large spaces that need to be used as classrooms	High	Set group size limit for large spaces (e.g. hall, sports hall, dining hall) that match teaching group size.	The dining hall will not be used The PE hall may be used by one bubble at a time and will be	Low

		 Large gatherings of pupils and/or staff are prohibited, compliance is supported by signage, training and monitoring Design layout and arrangements in place to enable social distancing. 	mechanically cleaned before being used by another bubble	
Staff rooms and offices do not allow for observation of social distancing guidelines	High	 Staff rooms and offices have been reviewed and appropriate configurations of furniture and workstations have been put in place to allow for social distancing. Staff are discouraged from congregating in communal spaces and are encouraged to eat observing social distance alone or with their designated team 	Furniture removed and rearranged in the staffroom – only one member of staff at a table / on sofa at a time	Medium
Securing good ventilation of occupied spaces results in areas being too cold to work in comfortably	High	To balance the need for increased ventilation whilst maintaining a comfortable temperature, the following measures should be used as appropriate (as advised by the Health and Safety Executive (HSE) see guidance on air conditioning and ventilation during the coronavirus outbreak and CIBSE coronavirus (COVID-19) advice): opening high level windows in preference to low level to reduce draughts. Windows should be opened just enough to provide constant background ventilation and opened more fully during breaks (for examples, between classes, during break and lunch, when a room is unused) to purge the air in the space). Opening internal doors can also assist with creating a throughput of air Opening external doors may be considered (as long as they are not fire doors and only where safe to do so) Flexibility on school uniform will be allowed to enable pupils to wear additional, suitable indoor clothing. For more information see School uniform Where possible furniture will be arranged to avoid direct drafts Heating should be used as necessary to ensure comfort levels are maintained particularly in occupied spaces	In the classrooms being used, windows are open throughout the day and internal doors are propped open to support ventilation Children are not required to wear uniform and additional fleeces are available should a child not be wearing suitably warm clothing Heating is used to ensure rooms are kept at an appropriate temperature	Low

2.2 Availability of staff and class sizes						
The number of staff who are available is insufficient to safely teach classes in school, operate effective home learning schemes and safeguard children not in school	High	 The health status and availability of every member of staff is known and is regularly updated so that deployment can be planned. Any staff member who is identified as clinically extremely vulnerable are strongly advised by the NHS to stay at home and cannot be allowed in school for their own protection Staff members who are clinically vulnerable can work in school if it is not possible to work from home but must adhere to Covid-19 safety measures for their protection and the protection of others as set out in their VERA Staff are aware of the current symptom checker for Covid-19, including high temperature, persistent cough and loss of taste and smell and understand that they are not permitted to attend school if they or a household member is symptomatic All staff are aware of the testing procedure and know that they are required to report their illness or the illness of a household member immediately to enable testing to take place within 3 days of onset. Full use is made of those staff who are self-isolating or shielding but who are well enough to teach lessons online. Flexible and responsive use of teaching assistants and pastoral staff is in place to supervise classes under the direction of a teacher if required If classes in school cannot be delivered because is staffing capacity is depleted a blended model of home learning and attendance at school will be utilised temporarily, until staffing levels improve. Any temporary change in provision for vulnerable or critical worker children will be risk assessed against safeguarding criteria in consultation with partners, with a clear plan of return. An appropriate hierarchy of deputisation is in place should a senior leader be unavailable. This might include external leadership capacity 	Risk assessments have been undertaken for all staff with underlying health conditions. These were reviewed again in January 2021 There are currently no clinically extremely vulnerable staff employed at the school Staff have been provided with a comprehensive briefing note which includes the protocols for identifying symptoms and the responses required Further information has been provided to staff regarding Lateral Flow Testing (LFT) and that home testing kits will soon be available via the school The DHT is available to deputise for the HT. Should staff members be required to self-isolate, an appropriate work plan will be established depending on their role and responsibilities	Medium		

2.3 Testing and managing	symptoms			
Testing is not used effectively to help manage staffing levels and support staff wellbeing	High	 Guidance on accessing a priority test for symptomatic household members has been brought to the attention of all staff Staff share the outcome of the test with their employer 	This information has been shared via briefing notes	Low
Infection transmission within school due to staff/pupils (or members of their household) displaying symptoms	High	 Pupils, parents and staff are aware of what steps to take if they, or any member of their household, display symptoms. This includes an understanding of the definitions and mitigating actions to take in relation to the terms clinically vulnerable and clinically extremely vulnerable should these apply. Robust collection and monitoring of absence data, including tracking return to school dates, is in place Procedures are in place to deal with any pupil or staff displaying symptoms at school. This includes safe isolation procedures, departure and cleaning. A record of any COVID-19 symptoms in staff or pupils is reported to the trust or local authority. Public health advice is followed. 	Procedures shared and understood by staff Parents have been provided with key information several times since September An isolation room has been identified for anyone displaying symptoms at school A protocol has been established for any pupil or staff member who needs to self-isolate. This includes, where relevant, issuing FSM voucher, organising home learning and providing a date for return (unless a negative test result is received before this date) In each case, the LA has been informed and consulted	Medium
Lateral Flow Tests are not used routinely by the school community resulting in a continuing unknown number of asymptomatic pupils and staff in school	High	 The positive benefits of wide take-up of regular LFT to the health and safety of everyone within both the school and wider community is understood and promoted All staff understand their entitlement to access regular lateral flow community or school-based testing; are informed of the advantages and positive impact it has on identifying asymptomatic cases and are encouraged and enabled to participate in regular LFT screening 	Staff have been provided with information about LFT, including the use of home testing kits when they become available to school	Medium

Staff, pupils and parents are not aware of the school's procedures (including on self- isolation and testing) should anyone display symptoms of COVID-19	High	 Staff, pupils and parents have received clear communications informing them of current government guidance on the actions to take should anyone display symptoms of COVID-19 and how this will be implemented in the school. This guidance has been explained to staff and pupils as part of the induction process and systems are in place to validate understanding Any updates or changes to this guidance are communicated in a timely and effective way to all staff and partners 	Procedures shar understood by s regular email up Parents have be with key informa times since Sept	staff, with odates provided en provided ation several	Medium
Staff, pupils and parents are not aware of the school's procedures should there be a confirmed case of COVID-19 in the school	High	 Staff, pupils and parents have received clear communications informing them of current government guidance on confirmed cases of COVID-19 and how this will be implemented in the school. This guidance has been explained to staff and pupils as part of the induction process. 	Via staff briefing updates Parents have red informing them and actions whe cases have occuschool communications.	ceived letters of procedures ere positive rred within the	Medium
Staff, pupils and parents are not aware or are not compliant with self- isolation requirements	High	 Consistent and repetitive reinforcement of the need for pupils and staff to stay home of they are unwell, reminding them that early onset symptoms can be complex Consistent and repetitive reinforcement supported by high vigilance of the requirement to self-isolate at home for 10 clear days if identified as a close contact of a positive Covid-19 case. This includes household members Reinforce the new requirement to self-isolate for travel reasons should that occur 	Via staff briefing updates Parents have red informing them and actions whe cases have occu school communi	ceived letters of procedures ere positive rred within the	Medium

2.4 Ensuring that only vulr	2.4 Ensuring that only vulnerable students and the children of critical workers (where they cannot be at home) attend school					
The demand for school places is too high to balance safety, staffing ratios and remote learning requirements	High	 Only pupils that meet the vulnerable and critical worker criteria are permitted to attend school in law, therefore no pupil outside of this criteria will be allowed to attend school An objective discussion with parents to provide information on the remote learning offer will enable them to make an informed choice when confirming if they want their child to attend school A partnership discussion coupled with a vulnerable pupil specific risk assessment will be conducted if the school needs to reduce demand to secure safety Clear criteria on what constitutes an entitlement to a critical worker place, enforcing the requirement for parents to keep children at home if they can will be communicated. 	Parents / carers of all vulnerable children telephoned and offered onsite provision Where children with a named Social Worker do not attend, this information will be shared with Social Care Where families identify themselves as critical workers, they will be reminded that their child should only access the onsite provision as a last resort	ow		
3 Preventative measures	to reduce risk of	f transmission through breaches of social distancing or good hygiene				
3.1 Staff induction and CI	PD					
Staff are not trained in new procedures, leading to risks to health	High	A virtual induction and CPD programme is delivered to all staff prior to reopening, which includes: Infection control Fire safety and evacuation procedures Constructive behaviour management Safeguarding Risk management	On-site induction undertaken on 1 / 2 September Briefing note provided and regular email updates to staff	ow		
New staff are not aware of policies and procedures prior to starting at the school when it reopens	High	 Induction programmes are in place for all new staff – either online or in-school – prior to them starting. The revised staff handbook is issued to all new staff prior to them starting. 	Induction as above will be provided for any new members of staff The staff briefing note will act as an addendum to the current staff handbook From November 2020 staff are instructed to wear a face covering when moving around	ow		

3.2 Communication strate	egy		the school site and at the end of the school day From November 2020 staff managing the gates are required to wear a face covering whilst undertaking this role	
A failure to comply and/or sustain Covid compliance at all levels of school life, leads to school transmission outbreaks	High	 Strong distributed leadership across the school will model and challenge breaches in compliance through education, training and behavioural expectations Repetitive training and messaging will culturally embed safe practice and high expectations, reinforcing both the health consequences of transmission and the impact on learning Staff will feel confident in reporting issues/incidents that they believe to be unsafe and concerns will be listened to, investigated and where appropriate learning implemented Following a Covid-19 positive incident in school, staff will reflect on lessons learned as part of a drive for continuous improvement 	Regular reminders to staff about compliant behaviours Adjustments made to protocols and procedures in line with revised guidance and positive incidents within the school community Staff encouraged to share any comments, questions or concerns on a regular basis	Medium
Key stakeholders are not fully informed about changes to policies and procedures due to COVID-19, resulting in risks to health	High	 Communications strategies for the following groups are in place: Staff Pupils Parents Governors/Trustees Local authority Professional associations including Trade Unions Other partners including peripatetic staff and health professionals 	Regular communication via email, letters, telephone calls, Twitter, Class Dojo and termly governor meetings	Low

There is a lack of clarity and understanding in maintaining social distancing and good hygiene Parents and carers may not fully understand their responsibilities should a member of their household or a child show symptoms of COVID-19	High	 Clear signage is in place at all school entrances, reception, toilets, washing, teaching, social and communal areas promoting the 2-metre rule, good handwashing and 'catch it bin it' rules. Clear floor markings identify 2 metre spaces and one-way systems in corridors and thoroughfares to ensure safe distancing when travelling in and around the building or the external environment, including arrival and leaving procedures. All systems and procedures are visibly modelled by leaders and routinely monitored and reviewed throughout the day. Key messages in line with government guidance are reinforced on a weekly basis via email, text and the school's website. Parents are enabled to understand that they should not send their child to school if they are ill, for whatever reason 	Posters displayed both inside and outside of school to reinforce key message Children will stay in their classrooms other than to go to the toilet, wash their hands or access external spaces or halls on a rota basis There is insufficient space to create one way systems in the Spon building. Risk will be mitigated by reduced movement around school during the day and access to the building via different doors for each year group bubble Via letters and telephone conversations	Low
4 Planning movement arc	ound the school			
Movement around the school risks breaching social distancing guidelines	High	 Circulation plans have been reviewed and revised. One-way systems are in place where possible. Corridors are divided where feasible. Appropriate signage is in place to clarify circulation routes. Pinch points and bottle necks are identified and managed accordingly. Movement of pupils around school is minimised as much as possible, with pupils staying in classrooms and utilising any external learning environment that is available Pupils are regularly briefed regarding observing social distancing guidance. 	Each bubble has a separate entrance into the building. They do not share any routes within the school One way system in place for drop off and collection Children only leave their base to go to the toilet, access their designated outdoor space and to access the PE hall on a rota basis	Low

		 Appropriate levels of supervision and guidance are in place 		
4.1 Management of social of	distancing in	the reception area		
Groups of people gather in reception (parents, visitors, deliveries) which risks breaching social distancing guidelines	High	 No visitors are allowed on the premises without a pre-arranged appointment Any visitors are provided with clear guidelines on behaviours whilst on premises – ideally sent electronically in advance of the visit Non-contact signing in arrangements are in place that do not require writing or electronic entry by the visitor Social distancing points are clearly set out, using floor markings, continuing outside where necessary. Social distancing guidance is clearly displayed to protect reception staff (e.g. distance from person stood at reception desk). Non-essential deliveries and visitors to school are minimised. Arrangements are in place for segregation of visitors. Visitors are required to wear face coverings in all public areas unless they have a medical exception and arrangements can be put into place to mitigate any additional risk 	Visitors will only be allowed on site in an emergency or for safeguarding reasons Clear floor markings and signage in the Reception area Admin staff to note the information usually included in the electronic sign in procedures, including contact information. Parents discouraged from visiting the school site. Where parents do visit the school, they will remain in the main reception area with the glass partition screen closed	Low
4.2 Management of Aggre	ess and Egres	s – arrival and departure		
The start and end of the school day create risks of breaching social distancing guidelines	High	 Parents have clear information on drop-off, pick up procedures whether on foot or driving with clear signage in place Start and departure times are staggered to reduce pinch points and risk of breach. A clear traffic management scheme is in place that allows safe queuing of vehicles monitored on the school gate with a drop-off and go procedure in place All available safe exits are utilised to leave the school building, with clear safeguarding procedures in place to ensure children are handed over to their parents Segregation of groups is considered wherever practicable Floor markings are visible where it is necessary to manage any queuing. 	Given the small number of children on site, the start and finish times have not been staggered. However, there is a one way system in place, with clear floor markings to enable social distancing. Bubbles wait in different parts of the playground at the end of the day to avoid mixing Parents and carers are required to wear a face covering unless there is a medical exemption	Low

Pupils and parents congregate at exits and entrances, making social distancing measures difficult to apply	High	 Start and finish times are staggered. The use of available entrances and exits is maximised. Social distancing guidelines are reinforced at entrances and exits through signage and floor/ground markings, including external drop-off and pick-up points. Weekly messages to parents stress the need for social distancing at arrival and departure times. 	See above	Low
4.3 Management of classr	ooms and teac	hing spaces		
The size and configuration of classrooms and teaching spaces does not support compliance with social distancing measures	High	 Net capacity assessment is completed, with each classroom and teaching space compliant with social distancing measures and in line with local and government guidance All furniture not in use has been removed from classrooms and teaching spaces into safe storage Arrangements are reviewed regularly. 	Each classroom can accommodate up to 9 children. Should the bubble size exceed this number, the partition walls will be opened to create a larger area	Low
4.4 Management of move	ment in corrido	ors		
Social distancing guidance is breached when pupils circulate in corridors	High	 Circulation plans have been reviewed and amended. One-way systems are in operation where feasible. Corridors are divided where feasible. Circulation routes are clearly marked with appropriate signage. Any pinch points/bottle necks are identified and managed accordingly. The movement of pupils around school is minimised as much as possible. Where possible, pupils and staff stay in classrooms or in designated external areas Pupils are reminded regularly to observe social distancing guidance whilst circulating, supported by signage Appropriate supervision levels are in place. 	See previous comments	Low

4.5 Management of social	distancing at br	eak times	
Pupils may not observe social distancing at break times	High	 Break times are staggered. External areas are designated for different groups. Pupils are reminded about social distancing as break times begin. Social distancing signage is in place around the school and in key areas. Supervision levels have been enhanced, especially with younger pupils, to support social distancing. 	Each bubble has a designated play space to ensure that bubbles do not mix
4.6 Management of socia	l distancing at lu	inch times	
Pupils may not observe social distancing at lunch times	High	 Pupils are reminded about social distancing as lunch times begin. Pupils wash their hands using the 20 second routine, before and after eating. Dining area layouts have been configured to ensure social distancing and avoid mixing of bubbles. Seating and staffing arrangements are consistent Tables and chairs have been cordoned off where this is not possible. Floor markings are used to manage queues and enable social distancing. Additional arrangements are in place, such as staggering lunch times, delivering grab bags to classrooms, pupils eating in classrooms or other spaces. Guidance has been issued to parents and pupils on packed lunches (e.g. the use of disposable bags instead of lunch boxes). Eating areas are cleaned after lunch. 	Children remain in their designated classrooms to eat their lunch Protocols are in place to ensure that children thoroughly wash their hands before and after eating Tables are cleaned before and after food is served Bubbles are supervised by consistent members of staff

4.7 Management of socia	l distancing and h	ygiene in the toilets		
Queues for toilets and handwashing risk non-compliance with social distancing measures	High	 Queuing zones for toilets and hand washing have been established and are monitored. Floor markings are in place to enable social distancing. Pupils know that they can only use the toilet one at a time. Pupils are encouraged to access the toilet during class/throughout the day to help avoid queues. The toilets are cleaned frequently. Monitoring ensures a constant supply of soap and paper towels. Bins are emptied regularly. Pupils are reminded regularly on how to wash hands and young children are supervised in doing so. Signage is in place 	Children are sent one at a time to wash their hands. They can access the sink in the classroom or a sink in the toilet block	Low
4.8 Safety arrangements	for the use of me	edical rooms		
The configuration of medical rooms may compromise social distancing measures	High	 Social distancing provisions are in place for medical rooms. Additional rooms are designated for pupils with suspected COVID-19 whilst collection is arranged. Procedures are in place for medical rooms to be cleaned after suspected COVID-19 cases, along with other affected areas, including toilets. Covid-19 first aid packs are available to ensure appropriate PPE for supervising staff 	Rainbow Room – 1st aid (requiring a first aider) – first aid pack available Other 1st aid administered in base classrooms Outreach Room designated waiting room for suspected cases 1st aid packs in all classrooms being used SSM on site to clean in the event of a suspected case	Low
5. Securing and sustain	ing robust hygi	ene systems and procedures		
5.1 Cleaning				
Cleaning capacity is reduced so that an initial deep-clean and ongoing cleaning of	High	An enhanced cleaning plan is agreed and implemented which minimises the spread of infection.	Daily mechanical clean in the classrooms being used by KW&V children, plus mechanical clean of PE hall when used	Low

surfaces are not undertaken to the standards required		 Working hours for cleaning staff are increased to secure sufficient capacity to undertake an enhanced cleaning regime throughout the day Sufficient supplies of soap/handwash, paper towels, tissues and cleaning products are procured to ensure constant supplies ae available in every teaching and washing space 	Touch points cleaned during the day Additional soap, sanitiser and paper towels purchased and readily available to use	
5.2 Hygiene and handwas	hing			
Inadequate supplies of soap and hand sanitiser mean that pupils and staff do not wash their hands with sufficient frequency	High	 An audit of handwashing facilities and sanitiser dispensers is undertaken before the school reopens and additional supplies are ordered Monitoring arrangements are in place to ensure that supplies of soap, hand towels and sanitiser are maintained throughout the day. 	See above Additional hand sanitiser units purchased. Individual hand sanitisers available for staff	Low
Pupils forget to wash their hands regularly and frequently	High	 Staff training includes the need to remind pupils of the need to wash their hands regularly and frequently. Posters and electronic messaging boards reinforce the need to wash hands regularly and frequently. School leaders monitor the extent to which handwashing is taking place on a regular and frequent basis. Pupils and staff are taught how to effectively wash their hands especially before and after eating, going to the toilet, or following direct contact with another person 	Handwashing regime and expectation shared with staff and pupils and factored into timetabling	Low
5.3 Personal Protective Ec	quipment (PPE)			
Provision of PPE for staff where required is not in line with government guidelines	High	 Government guidance on wearing PPE is understood, communicated and sufficient PPE has been procured. Those staff required to wear PPE (e.g. SEND intimate care; receiving/handling deliveries; cleaning staff) have been instructed on how to put on and how to remove PPE carefully to reduce contamination and also how to dispose of them safely. Staff are reminded that wearing of gloves is not a substitute for good handwashing. 	PPE for intimate care / first aid / cleaning – disposable gloves and apron (double-bagged after use) Full PPE kit stored in Outreach Room in readiness for anyone who is symptomatic A separate safety briefing was undertaken with cleaning	Low

			staff, first aiders and EYFS staff	
Failure to fit, wear, store and dispose face coverings safely contributes to the transmission of infection	High	 Face coverings should be worn safely by adults and pupils (year 7 and above) when moving around the premises, specifically outside of classrooms, such as in corridors and communal areas where social distancing cannot easily be maintained. This should cover entrance and egress of the premises see: safe working in education (face coverings should be put on before entering the building and not removed until leaving the building when outside of the classroom) Those with a physical or mental illness or impairment or disability or those who provide assistance to someone who relies on lip reading, clear sound or facial expression to communicate, may be exempted (clear pane face coverings may be appropriate in some instances) see: face coverings An emergency supply of face coverings for contingency purposes is available if required. All staff are aware of the process for managing face coverings in school which includes the hygienic fitting, removing, storage and disposal (sealable plastic bags between use). 	Staff instructed to wear a face covering when moving around the premises and at the start and end of the day to receive and dismiss children Face shields available for staff to wear Children are not expected to wear a face covering and are asked to remove it prior to coming onto the school site	Low
6. Curriculum organisation	n: the provisio	n of an education offer for all through school attendance or remote lea	arning	
6.1 Provision for Vulnera	ble pupils			
Clear identification processes are not in place to identify vulnerable children	High	 An analysis of the school roll has been conducted to identify all pupils who meet the Government's vulnerable pupil criteria Where there is a safeguarding concern pupil attendance is strongly encouraged and any concerns shared with the relevant social worker When a pupil is identified as vulnerable because of challenges in accessing remote learning, all reasonable actions will be taken (eg provision of a laptop) before determining school attendance is required 	All vulnerable children have been identified and offered onsite provision Where families have declined, the Social Worker has been informed if applicable To date, those families unable to access online learning have been loaned a device and, where needed, wifi connectivity	Low

A clear understanding of the options available to teach children with SEND has not been communicated with parents, including those with an EHC Plan 6.2 Provision for the child	High Iren of critical (K	 Arrangements are in place for all pupils with an EHC Plan to attend school full-time unless parents choose not to accept the offer The provisions specified in the EHC Plan are delivered in accordance with statutory entitlement, but where this presents an additional transmission risk, creative alternative arrangements are considered where practicable External specialists including health professionals and peripatetic services are enabled to deliver necessary services directly in school if necessary 	All children with an EHCP have been identified and offered onsite provision External agencies are able to undertake work directly or remotely with identified pupils	Low
Pupils whose parents are critical (key) workers and it is evident that they cannot remain at home are not offered a school place and the parent is unable to work	High	 Arrangements are in place to identify critical workers who are not able to keep their children at home and deliver their role and a placement is made available 	Critical worker families have been invited to attend onsite provision where there is no option for the child to remain at home	Low
6.3 Provision of remote le	earning			
Arrangements for remote learning are insecure or unsustainable and do not meet the statutory requirements of the temporary continuity direction	High	To secure the statutory duty to provide remote education for state-funded, school-age children whose attendance would be contrary to government guidance or law around coronavirus (COVID-19). The following arrangements are in place and are subject to constant monitoring and review: • the remote learning offer is equivalent to the core teaching pupils would receive in school (delete as appropriate):- • Key Stage 1: 3 hours a day on average across the cohort, with less for younger children • Key Stage 2: 4 hours a day • Key Stages 3 and 4: 5 hours a day • Systems are in place for checking, daily, whether pupils are engaging with their work	See Remote Learning Policy The vast majority of families have requested paper packs, even when they have technology to access online learning. These are delivered and collected on a weekly basis The vast majority of children and parents are connected to Class Dojo, where they can access teaching videos, communicate directly with teachers and post completed	Medium

		 A named senior leader with overarching responsibility for the quality and delivery of remote education Information for pupils, parents and carers about the remote education provision is published on the school website (required action by 25 January 2021 – an optional template is available for this purpose) 	work. These are responded to by staff on a daily basis during the working week	
Pupils are unable to access the online offer	High	 Set out arrangements to overcome digital poverty Set out arrangements to support parents Set out arrangements to consider support that can be offered to parents to enable them to construct a learning environment within their home Set out the arrangements for disengagement 	All parents have been informed that devices are available to loan if they do not have an appropriate device at home Learning mentors and class teachers make direct contact with families on a weekly basis where there has been no obvious engagement Weekly check-ups undertaken when home learning packs delivered	Medium
7. Enhancing mental he	alth support fo	or pupils and staff		
7.1 Mental health concern	ns – pupils			
Pupils' mental health has been adversely affected during the period that the school has been closed and by the COVID-19 crisis in general	High	 There are sufficient numbers of trained staff available to support pupils with mental health issues. There is access to designated staff for all pupils who wish to talk to someone about wellbeing/mental health. Wellbeing/mental health is discussed regularly in PSHE/virtual assemblies/pupil briefings (stories/toy characters are used for younger pupils to help talk about feelings). Resources/websites to support the mental health of pupils are provided. 	Learning mentors on site every day to speak with individuals Play therapist on site weekly to provide children with strategies for managing their emotions Additional online resources to be identified and shared with children and families	Medium

7.2 Mental health concerns	s – staff			
The mental health of staff has been adversely affected during the period that the school has been closed and by the COVID-19 crisis in general	High	 Staff are encouraged to focus on their wellbeing. Line managers are proactive in discussing wellbeing with the staff that they manage, including their workload. Staff briefings and training have included content on wellbeing. Staff briefings/training on wellbeing are provided. Staff have been signposted to useful websites and resources. 	Staff briefing note included signpost to appropriate online resources Referral to counselling available via Occupational Health if requested SLT are available to talk to staff and to check their wellbeing	Medium
Working from home can adversely affect mental health	High	 Staff working from home due to self-isolation have regular catch-ups with line managers. Staff are encouraged to speak regularly with colleagues, take regular breaks and exercise. Appropriate work plans have been agreed with support provided where necessary. Staff working from home may help provide remote learning for any pupils who need to stay at home. 	All staff onsite at least once per week, and opportunities provided to speak with leadership team Leadership team available via emails Advice given to staff working remotely about the expectations regarding workload	Medium
7.3 Bereavement support				
Pupils and staff are grieving because of loss of friends or family	High	 The school has access to trained staff who can deliver bereavement counselling and support. This includes the Council's critical incident team Support is requested from other organisations when necessary. 	Access to Critical Incident team Virtual access to specialist staff Access to online resources, for example, Winston's Wish Referral to counselling via Occupational Health	Low

8 Governance and policy				
8.1 The role of Governors				
Lack of governor oversight during the COVID-19 crisis leads to the school failing to meet statutory requirements.	High	 The governing body continues to meet regularly via online platforms. The governing body agendas are structured to ensure all statutory requirements are discussed and school leaders are held to account for their implementation. The Headteacher's report to governors includes content and updates on how the school is continuing to meet its statutory obligations in addition to covering the school's response to COVID-19. Regular dialogue with the Chair of Governors and those governors with designated responsibilities is in place. Minutes of governing body meetings are reviewed to ensure that they accurately record governors' oversight and holding leaders to account for areas of statutory responsibility. 	Governors have continued to meet throughout partial closure to focus on critical incidents, staff and pupil wellbeing, finance and statutory responsibilities	Low
Governors are not fully informed or involved in making key decisions	High	 Online meetings are held regularly with governors. Governing bodies are involved in key decisions on reopening. Governors are briefed regularly on the latest government guidance and its implications for the school. 	Governors have been engaged in decision-making regarding the wider reopening of the school	Low
8.2 Policy review				
Existing policies on safeguarding, health and safety, fire evacuation, medical, behaviour, attendance and other policies are no longer fit for purpose in the current circumstances	High	 All relevant policies have been revised to take account of government guidance on social distancing and COVID-19 and its implications for the school. Staff, pupils, parents and governors have been briefed accordingly. Governors have approved revisions A review of the child protection policy to reflect the move to remote education for most pupils has been undertaken. This is reflected as a coronavirus (COVID-19) addendum that summarises related changes All staff are aware of the revised policy. 	Emergency evacuation procedures, safeguarding policy and attendance protocols updated – to be shared with Governors and staff	Low

9. Other operational issu	ıes			
9.1 Review of fire procedu	res			
Fire procedures are not appropriate to cover new arrangements	High	 Fire procedures have been reviewed and revised where required, due to: Reduced numbers of pupils/staff Possible absence of fire marshals Social distancing rules during evacuation and at muster points Possible need for additional muster point(s) to enable social distancing where possible Staff and pupils have been briefed on any new evacuation procedures. Incident controller and fire marshals have been trained and briefed appropriately. 	Procedures revised. All support staff have previously attended fire marshal training and understand this role Muster points adjusted to reflect which parts of the school are in use, and to maintain social distance measures Updated procedures to be shared with Governors and staff	Low
Fire evacuation drills - unable to apply social distancing effectively	High	 Plans for fire evacuation drills are in place which are in line with social distancing measures. 	Drill scheduled for weeks beginning 18 th and 25 th January	Low
Fire marshals absent due to self-isolation	High	An additional staff rota is in place for fire marshals to cover any absences and staff have been briefed accordingly.	There is a sufficient number of trained fire marshals on site each day to cover in the absence of colleagues	Low
9.2 Free school meals				
Pupils eligible for free school meals do not receive them	High	 Arrangements are in place for all eligible families to receive free school meals or voucher 	Children on school site will receive a free school meal. All families of children learning remotely will be sent a local voucher Once the national voucher scheme becomes available, parents will be emailed a weekly voucher for a shop of their choice	Low

9.3 Contractors working or	the school sit	е		
Contractors on-site whilst school is in operation may pose a risk to social distancing and infection control	High	 Ongoing works and scheduled inspections for schools (e.g. estates related) have been designated as essential work by the government and so are set to continue. An assessment has been carried out to see if any additional control measures are required to keep staff, pupils and contractors safe. Assurances have been sought from the contractors that all staff attending the setting will be in good health (symptom-free) and that contractors have procedures in place to ensure effective social distancing is maintained at all times. Alternative arrangements have been considered such as using a different entrance for contractors and organising classes so that contractors and staff/pupils are kept apart. Social distancing is being maintained throughout any such works and where this is not possible arrangements are reviewed. In addition to arrangements for COVID-19, normal contractor procedures are being applied and have been updated in light of COVID-19 (including contractor risk assessments and method statements, and contractor induction). 	Contractors will only be on site if: Work is essential due to Health and Safety They are undertaking statutory checks They are symptomfree They comply with the guidance issued to all visitors Where possible, contractors will come onto the school site before / after children and staff are at school	Low
10. Additional site-speci	fic issues and	risks		
Schools to add any site-sp	ecific issues/a	rrangements here and ensure mitigation strategies are in place to addre	ss them	
Children who routinely attend more than one setting (e.g. dual registered, KEYS intervention programme or alternative provision)	High	 The school, working with the setting will ensure that all risks are addressed collaboratively to jointly deliver a broad and balanced full-time curriculum 	Regular contact between the school and the manager of The Keys where one pupil attends	Low